

March 31, 2026



**Update: Global Fuel and Energy Price Increase**

Dear Customer,

We want to share an important update regarding upcoming pricing changes driven by continued increases in global fuel and energy costs. We understand that changes like these can be challenging, and we are committed to providing clear, timely communication so you can plan with confidence and continue to receive the high level of service you expect from 3M.

As communicated previously, our regular price increase will take effect on April 1, 2026. In addition, due to ongoing volatility in fuel and energy markets, we will be implementing an additional increase with a revised date of May 1, 2026, later than previously communicated.

To provide clarity on timing:

- Regular price changes will take effect on April 1, 2026.
- An additional 6% increase related to fuel and energy costs will take effect on May 1, 2026, and will apply to all products, including both standard and deviated pricing.

**Important:** This May 1 effective date replaces our previously communicated April timing for fuel and energy related price changes.

We also want to clarify how pricing will work for orders around this transition period. In alignment with 3M's sales agreements and/or terms and conditions of sale, updated pricing will apply to unshipped orders as follows:

- Orders placed after April 17, 2026, that have not shipped before May 1, 2026, will reflect the additional 6% fuel and energy price increase.
- Any unshipped order line with a requested delivery date on or after May 1, 2026 (including blanket orders), will also reflect the 6% additional fuel and energy price increase.

We will continue working diligently to fulfill and ship orders as quickly as possible.

If you have any questions or would like to discuss this update, please reach out to your account representative.

Thank you for your continued support.