



November 30, 2021

RE: Unifrax Price Increase Notification

Dear Valued Customer,

This letter is to inform you that Unifrax Holdings LLC (collectively, with all its subsidiaries, "Unifrax") is delivering price increases effective on orders shipping immediately. These adjustments are necessary due to the continued double-digit global inflationary pressures on items such as raw materials, logistics, transportation, energy and labor.

Throughout 2021, we have taken and continue to take all necessary and reasonable measures to absorb these significant inflationary pressures, working closely with our global supply chain. Unfortunately, at this time, we have no choice but to revise the pricing applicable to existing and future orders.

The price increase is detailed below. We will be implementing these price changes by way of re-acknowledging the relevant orders for any future shipments.

All Fire Protection Products: +14.2%

Unifrax remains committed to our partnership with your company to supply high quality, value-added, innovative products and services at a competitive cost. Thank you for your business and ongoing support.

Sincerely,

A handwritten signature in black ink, appearing to read "James Olchawski". The signature is written in a cursive, flowing style.

James Olchawski
President – Thermal Management